Website:http://www.kwa.kerala.gov.in



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# കേരള വാട്ടർ അതോറിറ്റി

ജലഭവൻ, വാട്ടർ അതോറിറ്റി ക്യാംപസ് വെള്ളയമ്പലം

നമ്പർ. 6730/E1/2020/കെ ഡബ്ല്യ എ

തീയതി: 03.01.2022

#### സർക്കുലർ

വിഷയം:- കേരള ജല അതോറിറ്റി - ഭരണനിർവ്വഹണം - വകുപ്പ് തല പ്രൊമോഷൻ കമ്മിറ്റി മുൻപാകെ വൃക്തിഗത കോൺഫിഡൻഷൃൽ റിപ്പോർട്ട് സമർപ്പിക്കുന്നത് സംബന്ധിച്ച്.

സൂചന :- 01.12.2021 ന് മാനേജിംഗ് ഡയറക്ടറുടെ അധ്യക്ഷതയിൽ ചേർന്ന അഡ്മിനിസ്ലേറ്റിവ് വിഭാഗത്തിന്റെ പ്രതിമാസ അവലോകന യോഗതീരുമാനം.

കേരള ജല അതോറിറ്റിയുടെ വകുപ്പ് തല പ്രൊമോഷൻ കമ്മിറ്റി മുൻപാകെ സമർപ്പിക്കേണ്ട വൃക്തിഗത കോൺഫിഡൻഷൃൽ റിപ്പോർട്ട് ധനകാരൃ ഐ ടി വിഭാഗം തയ്യാറാക്കിയിട്ടുള്ള ജി-സ്പാർക്ക് ഡാറ്റാബേസ് അധിഷ്ഠിത ഓൺലൈൻ സംവിധാനത്തിലേക്ക് മാറ്റുന്നതിനുള്ള നടപടികൾ പുരോഗമിക്കുകയാണ്. പ്രസ്തുത നടപടി പൂർത്തിയാകും വരെ സ്ഥാനക്കയറ്റ നടപടികൾക്കായി വകുപ്പ് തല പ്രൊമോഷൻ കമ്മിറ്റി മുൻപാകെ സമർപ്പിക്കേണ്ട കോൺഫിഡൻഷൃൽ റിപ്പോർട്ട് 2022 ജനുവരി ഒന്നാം തീയതി മുതൽ ഇതോടൊപ്പം നൽകിയിരിക്കുന്ന മാതൃകയിൽ സമയബന്ധിതമായി സമർപ്പിക്കേണ്ടതാണ്. പ്രസ്തത മാതൃകയിൽ അല്ലാത്തവ സ്വീകരിക്കുന്നതല്ല.

#### SETHUKUMAR S

ചീഫ് എഞ്ചിനീയർ (എച്ച് ആർ ഡി & ജനറൽ)

സ്വീകർത്താവ്

എല്ലാ ജീവനക്കാർക്കും

പകർപ്പ്:-

- 1. എല്ലാ ഓഫീസ് മേധാവികൾക്കം
- 2. PA to MD / PA to TM / PA to AM / CA to CE(HRD&GL) / CA to FM&CAO / CA to DCE(GL) / CA to SR AO / AO(Admn&Est) / JS (admn) / JS (accounts) / File / SF



# KERALA WATER AUTHORITY PERFORMANCE APPRAISAL FORM

(For Assistant Engineers/Assistant Executive Engineers/Executive Engineer/Superintending Engineer/Chief Engineer)

### Performance Appraisal Report for the period from

#### SECTION I - BASIC INFORMATION

Department:
 Name
 PEN
 Date of birth
 Present Post

6. Date of entry in Government Service
7. Date of appointment to the present post
8. Date of entry in the present Office
9. Pay and Scale of pay
10. Date from which functioning in the present grade continuously
11. Name and address of present office

12. Name and address (official) of Reporting Authority for the reporting period of CR

13. Name and address (official) of Reviewing Authority for the reporting period of CR

# **SECTION II- SELF APPRAISAL** (to be filled by the Officer reported upon)

1	Educational and other qualifications						
	1.1 Taken prior to entry in the department						
		Qualification	Board/University	Year			
	1						
	2						
	3						
	1.2	Taken after entry i	n the Department				
		Qualification	Board/University	Year			
	1						
	2						
	3						



2	Incumbency details	/ Service de	tails		
	Department/Office	Name	of Post	Nature of Work	Period
					From To
3	Training Programs	attended			1
		Date from	Date to	o Institu	te
4	Awards and Honours received				
5	Period of absence	Period		Type of leave/others	Remarks
	on leave, etc. during the reporting period	From	То		Nil
6	Brief description of duties: (Objective of the position you hold and the tasks required to perform, in about 100 words)				



7	Nature of current works/duty	Managem projects	ent and execution	of	Office works Administrati	s related to Projects and ion
8	Targets/Delivera	bles and ac	hievements during	g the r	eporting peri	od
C1	Name o	<u>.</u>	Towast/	Tiv	ne frame of	Ashiavamant
Sl. No	Project/Work		Target/ Deliverable		ne irame of liverable or target	Achievement
		1				
9			S DURING REPO			
Sl.	Name of		Progress as			
No	Project/Work	k/Task	Physical	Fina	ncial	
9	During the peri report if the reported up of that he has no exceptional confidered and extra challenging task projects (resusignificant benefits).	e officer on believe made any ntribution, completion ordinary cor major alting is fits to the				



	reduction in time and cost					
	of project. If so, give a					
	verbal description (with in					
	100 words)					
10	Factors if any, which					
	hindered the performance					
	of Officer reported up on					
	during the reporting					
	period					
11	Indicate Specify areas in	For the Current				
	which the officers	post/ duties				
	reported up on feel that					
	there is need to upgrade	For Further				
	his skills through training	career objectives				
	programs					
12	Punishment awarded or	'				
	disciplinary action taken					
	on the officer reported					
	upon during the reporting					
	period, if any. If yes, give					
	details					
13		,				
		<b>Declaration</b>				
	I, Hereby declare that the det	tails submitted by me in Section I and Section II of this Performance				
	Appraisal Form for the report	ting period from 24/12/2021 to 31/01/2021 are true and correct as per				
	my knowledge and belief. I hereby undertake that I shall submit necessary proof and evidence in					
	connection with the authentic	ity of details submitted by me in the above sections, if asked to do so.				
		·				

 $\label{eq:Signature and name of the officer reported upon:} \\$ 



Date

**SECTION III-ASSESSMENT BY THE REPORTING OFFICER** (to be filled by the Reporting Officer) Yes () No () State whether you agree with the responses given by the officer reported upon for Sl. No1 to 6 in section 1 If not, furnish factual details/your comments Yes () No () State whether you agree with the responses given by the officer reported upon for Sl. No 7 in section II. If not, furnish factual details/your comments Comment on the claim (if made) of exceptional contribution Yes ( ) No ( ) 3 by the officer reported upon Has the officer reported upon met with any significant Yes () No () failures in respect of his work? If yes, please furnish factual details Do you agree with the skill up-gradation needs as identified Yes () No () 5 by the officer if any Yes () No () Do you agree with Punishments awarded or disciplinary 6 actions as noted by the officer if any Do you know of any physical disability of health problem Yes () No () which prevent this Officer from working to full capacity? If yes, please explain the nature of this problem Yes () No () Has anything come to your knowledge which reflects adversely on the officer's loyalty? If Yes, please give details Yes () No () a) Has anything come to your knowledge either as oral or written complaint or otherwise which reflects adversely i.On the Officer's ability to honestly execute his duties Yes () No () 11. Showing favouritism in discharging his duties Yes () No () b) Is there been any preliminary finding regarding the Yes () No () corrupt practices of the Officer Has any case of corruption on the Officer been referred to Vigilance Department after preliminary enquiries? If 'Yes' give details Assessment of personnel Attributes (on a scale of 1-10). Review Score-by Reviewing No Item Reporting Officer Officer (difference in opinion if any) Intelligence Ii. Initiative and resourcefulness 10 ii. Discipline and punctuality iii. Responsibility and dependability iv Co-operation and personal relations Interest in the assignment Job knowledge- technical and general vii. knowledge about the job he/she is doing Noting, drafting and correspondence- Ability viii to prepare notes, drafts and handle correspondence with special reference to -



		accuracy, thoroughness, power of analysis and		
		power of expression		
	ix	Leadership and Drive		
	X	Power of Analysis and Judgment- Capacity to		
		analyse problems and ability to arrive at sound		
		conclusions and ability to appraise subordinate officers		
	xi	Ability to communicate and Receptiveness to		
	A	ideas and adaptability to change		
	xii	Attitudes / achievements in the implementation		
		of programmes Schemes of SCs/STs and prevention of atrocities on them		
		Average Grading on Personal Attributes (Total		
		score/12) rounded to the nearest integer (if the		
		decimal part is 0.5 and below-then rounded to		
		nearest lowest integer. If the decimal part is		
		above 0.5 -then rounded to next integer)		
	Assessmen	tt of Work (on a scale of 1-10).		
			Score-by	Review
	No	Item	Reporting	Review Officer
	1,0	20072	Officer	(difference in
				opinion if any)
		Supervision and Control -Ability to		
	Ii.	supervise and control. Skill in maintaining		
		the morale of his /her staff. Capacity to		
		train, help advise and handle subordinates		
	ii.	Use of delegated powers		
	iii.	Accomplishment of deliverables/Tasks in		
	:	time Quality of work/deliverables		
11	iv			
		Knowledge of manuals/ laws/ rules/ procedures/ proficiency in use of		
	V	Department's e- Governance or IT related		
	ľ	systems and awareness of engineering		
		standards in the relevant area of work		
		Accomplishment of exceptional work/		
	vi	unforeseen tasks performed		
		Average Grading on work assessment		
		(Total score/6, rounded to the nearest		
		integer if the decimal part is 0.5 and below		
		then rounded to nearest lowest integer, if		
		the decimal part is above 0.5 -then rounded		
		to next integer.)		
10 0 11	1. (		D	(D : :
_			Reporti	(Reviewin
			g Officer)	g Officer)
		below- then rounded to nearest lowest part is above 0.5 -then rounded to next	Officer)	
integer)	ne uccillial	part is above 0.5 -men founded to next		
integer)				



13	Concluding remarks of the Report overall qualities of the office recommendations if any.	•	1 1
	Data	Name:	Signature of Reporting Officer
	Date	Designation:	

# **SECTION IV-REVIEW BY THE REVIEWING OFFICER** (to be filled by the Reviewing Authority)

I		assessment made by the pect to the work output and etion III?	Yes ( ) No ( )
2		ssessment of the reporting ordinary achievements and / er reported upon?	Yes () No ()
3	Do you agree with the numattributes? In case you do numerical assessments of a assessment in the column psection and initial your entance of difference of opreasons for the same may	not agree with any of the attributes please record your provided for you in that ries pinion details and	Yes () No ()
4	Overall grade of the officer no-12 of Section-III) accordabove.	r reported upon (as per item ding to the item no-3	
	Date	Signature of the Reviewing O Name: Designation:	Officer/ Authority



# **SECTION V-ACCEPTANCE** (tick appropriate and strikeout whichever is not applicable)

I have read the report agrees with the assessment made by the reporting and reviewing Officers

<del>-</del>	agree with the assessment made by the reporting and review review on this PAR specific to the following attributes of Section
ased on reasons as give below	
Date:	Name and Signature of Officer reported upon
Comments of the Reporting Au	nthority (on the above representation)
<b>.</b> 11 1	
Overall grade: Date:	Name and Signature of Paparting Officer
rate.	Name and Signature of Reporting Officer
Comments of the Reviewing Au	ithority (on the above representation)
_	
Date:	Name and Signature of Reviewing Officer



# **SELF ASSESSMENT**

		to	
During the period under review I was in charge of			
satisfaction of all my superior officers.	 Brief to the to the pool of	,	sage, asmey ama ee ane sees
			PEN:
			Name:
		Designa	tion :
	Departr	nent:	
	Sub	mitted Da	te :
Reporting Officer:			
Reviewing Officer:			



## ASSESSMENT BY REPORTING OFFICER (FORM II(B))

For Junior Superintendent/Divisional Accounts Officer/Senior Superintendent/Revenue Officer/Accounts Officer/Administrative Officer/Internal Auditor/Deputy Accounts Manager/Accounts Manager/Legal Assistant/Deputy Law Officer

## APPRAISAL OF

### PART I

		Shri/Smt	(in block letters)
Department:		for the period	to
Name			
Date of birth			
Post			
Date of entry in Government S	Service		
Bate of appointment to the			
Bate of entry in the present De	epartment		
Pay and scale of pay			
Date from which functioning is	n the present		
⊈ Grade Continuously			
Name and address of present	- CC		
Mame and address of present	office		
চ্ছাst of Subjects dealt/Categor	y of work		
by 6			
.0vec	EDUCATIONAL AND OTHER Q	UALIFICATIONS	
Арр.			
₹W>			
020/			
E1/2			
Fist of Subjects dealt/Categor Phonometry (AVA Approved by CA1/2020/KWA	EXP	ERIENCE	
ii Departillelit	* Category of Work	Period From	Period To
Draft #10 of			
raft #			
Δ			

<sup>\*</sup> Category of Work may be any one of the following items: Establishment, Accounts, Cash, Stores, Records, Planning, Office Section and Miscellaneous



	TRAINING	G PROGRAMMES AT	TENDED			
Programme Name	Institute			PeriodFrom	PeriodTo	
	AWARDS AND HO	NOURS RECEIVED				
	TARGETS/DELIVERABLI	ES AND ACHIEVEM	ENTS			
Name of Project/Work/Tas	sk Target/Deliverable	Time Fra	me	Percentage Completion		
	I	PROBATION				
Order No&Date of Promotion	Designation Probation Declaration Order Date	Effect Date	Present Cadre	Remarks		





#### **SELF ASSESSMENT**

(to be obtained from the reportee in a separate sheet and filed as part of the facing sheet of the form)

## **Instructions to Reporting Officers**

- 1. Consider only one factor at a time.
- 2. Study each factor and the specifications for each grade.
- 3. Review upon completion to see that the rating of each factor applied to the individuals actual performance on his present job
- 4. Comment fully at the bottom of the page and on reverse side upon any matter which in your opinion needs explanation.
- 5. Put a tick () mark in the appropriate boxes provided hereunder.

					Section A
)		As	ssessment by the Reporting Of	fficer	
Sl.No.	Factors	A	В	С	D
1 Ir	ntelligence	Extraordianrily proficient in understanding newand difficult matters.	Quite able to handle new and difficult matters	Normally understands a new situation after proper explanations and handles it,if given all directions	Poor comprehension, usually fails to perform a function despite prior instructions.
`	nitiative and esourcefulness	Resourceful and original in suggestions and Pursues them constructively	Shows reasonable degree of initiative and resourcefulness.	Trends to wait for direction.	Cannot perform with- out close supervision and guidance.Limited desire to achieve task.
2 2 3 3 4 4 5 5 7 7					
	viscipline	Exceptionally punctual in all matters and exemplary conduct.	Always punctual. Observes the code of conduct.	Usually punctual. Tries to follow the general code of conduct	Not punctual, Indi- fferent to general code of conduct. Shirks responsibility.
3 D					
D Se	esponsibility ependability ense of respon- sibility nd consci- entiousness owards duty.	Very conscientious and dependable in the performance of his job. Always ready to take responsibility.	A steady worker with a good record of depen-dability	Reasonably conscientious and does his job in a routine manner.	Often fails to perform his duty
ar to					



5	Co-Operation and Personal Relati- ons Co-operation with superiors and colleagues and personal relations and relation with public where relevant	Maintains outstandingly good relations allround earning respect from his colleagues.	generally maintains with effort reasonabily good relations.	Maintains with effort reasonabily good relations.	Does not get along well.
6	Interest in the Assignment	Takes keen interest	Takes adequate interest	Does his work in a routine way	Indifferent in the discharge of his duties
7	Job Knowledge  Technical and General knowledge about the job he is doing.  (a) General(of this and	frontier of knowledge.	Knows his job throughly	Possessess just adequ- ate knowledge required of the job.	Knowledge inade- quate.Has not yet gained competence.
xGE) 011 03	related subjects) or versatality. (b) Of work (c)Uptodateness.				
8 8 8	Noting, Drafting and Correspondence  Ability to prepare notes, drafts and handle correspondence ence, with special reference.  (1) Accuracy  (2) Thouroughness  (3) Power of analysis	Very precise in noting and drafting. Very prompt and accurate at correspondance.His drafts need no editing	Precise in noting and drafting.Good at correspondence.His drafts seldom require editing	Ordinary at noting and drafting.His drafts need editing.Tries to handle correspondence in time if properly suvervised	Poor in noting and drafting.Careless in handing correspond- ence
	(4) Power of expression				
<b>9</b>	Leadership and Drive	Possesses excellent qualities of leadership and drive	Possesses good qualities of leadership and drive.	Has qualities of leadership and drive.	Poor to leadership and drive.
	絵■				



10	Power of analysis and judgement  Capacity to analyse problems and ability to arrive at sound conclusions.	Gets systematically to the root of the problems and his judgement is consistently sound and well balanced.	Almost invariably analyses the pro- blems throughly. His view is nearly always sound and comprehensive.	Usually analyses the problem adequately and generally takes a sound view.	Often missess the essential point judge- ment often not sound.
03:50 PM - Page 15 —	Supervision and control Ability to supervise and control. Skill in maintaining the morale of his staff.Capacity to train, help, advise and handle subordinates.	Successful,efficient and capable supervisor.Runs his organisation smoothly and effectively. Very capable and successful to train,help,advise and to handle his subordinates.	Good supervisor. Runs his organi- sation reasonably well.Capable to train,help,advice, and to handle his subordinates	Moderate ability to supervise and run the organisation. Ordinary to train, help, advise and to handle his sub- ordinates.	Lacks control over staff and leaves things to his subordinates.Capacity to train, help,advise and to handle subordinates,inadequate.
	Quantity and quality of work  Quantum of work to be done, quantum actually done and the promptness with which it is done.	Distinguished output of work both in quantity and quality.	Turns out more than adequate volume of work of good quality.	Adequate output and quality	Output and quality regularly insufficient.
(HKD&GL)					
Zuiet Engineer	Ability to comm- unicate and rece- ptiveness to ideas of others	Exceptionally skilled in conveying ideas in clear, logical and convincing manner. Extremely receptive to ideas of others.	Able to convey ideas in clear logical and convincing manner.Receptive to ideas of others.	Moderate ability to convey ideas and moderately,receptive to others ideas.	Lacks ability to convey ideas in clear logical and convincing manner.Not receptive to others ideas.
//A Approved by Cniet Er   					
<b>≨14</b>	Use of delegated powers	Always uses delegated powers and takes responsibility	Generally uses delegated powers	Has to be told to use his delegated powers	Fails to use delegated powers even after being instructed
of File 6730/E1/2020					
Oratt #15	Attitudes / achievements in the implementation of programmes Schemes of SCs/STs and prevention of	Extremely alert in tackling the problems of downtrodden	Always takes keen interest in solving the problems of SC / ST	Usually analyses the problems and finds a solution	Fails to solve the problems of SC
	actrocities on them				



### 16 Punishments Awarded To The Officer,If Any

(1)

(Attach copies of the orders of punishments also)

punishments also)				
GENERAL				
Do you know of any Physical disability or health problem which prevents this officer from working to full capacity?	Yes( )	No( <b>N</b> )		
If yes,please explain the nature of this problem				
GENERAL GRADING:				
1. No. of items in Grade A				
2. No. of items in Grade B				
3. No. of items in Grade C				
4. No. of items in Grade D				
Comment with special reference to:				
(1) The adverse remarks passesd against the employee within the couthe period under report;	urse of his performa	ance or the disciplinary action taken against him during		
(2) The efforts made to improve he functioning of the employee wher considered not upto the mark or poor;	re his performance	with reference to the factors enumerated in this report is		
(3) The important requirements of factors which affect the effect difficulties or handicaps, amount of direct or indirect supervision, t				
(4) Specific instances of any work worthy of being mentioned in support	ort of the assessmer	nt in the graphic section. (Add separate sheets		
if necessary)				

Remarks by Reporting Officer:

PEN:.....

Designation:....

Signature of Reporting Officer:



# REMARKS OF THE REVIEWING OFFICER/AUTHORITY

Officer/Authority:	
	Signature of ReviewingOfficer/Authority:
Date <b>20/07/2021</b>	PEN:
	Name:
	Designation:
REMARKS OF THE HIGHER AUTHORITY (In case where the Secretary is not the reviewing authority)	
	Signature:
	PEN:
	Name:
	PEN:
	Name:
Date	Designation



#### **PART II-SECRET**

(Not to be shown to the Officer reported upon)

(This part will not be the basis for promotion in the normal course)

1.	Loyalty:	(So as to Judge his suitability for assignment to Sensitive Posts)		
		Has anything come to your knowledge which reflects adversely on the Officer's loyalty.	Yes()	No()
		If 'Yes' please give details.		
		(Add separate sheets if necessary)		

#### 2. Integrity and General Reputation:

section/office for better work experience or for other

reasons (to be specified)

(a)	Has anything come to your knowledgement either as oral or written complaint or otherwise which reflects adversely:-		
	(i) On the Officer's ability to honestly executehis duties	Yes()	No()
	(ii) Showing favouritism in discharging his duties	Yes()	No()
(b)	(i) Has there been any preliminary findings regarding the corrupt practices, of the officer	Yes()	No()
	(ii) Has any case of corruption on the officerbeen refered to Vigilance Department,after perliminary enquiries	Yes()	No()
	If 'Yes' please give details		
	Officer requires any training for the purposes of b or for any higher responsibilities	Yes( )	No()
Whether the	Officer should be posted to some other	Yes()	No()

Signature of the Reporting Officer:
PEN:
Name:
Designation:

Date



Yes()

No()

Do You agree with the assessment made by the Reporting Officer

Signature of the ReviewingOfficer/Authority
PEN:
Name:
Designation:



#### **Instructions**

- 1. Performance Appraisal Form II(A) is meant for the category of Head Clerks, Junior Superintendent etc. of Non-Secretariat Service.
- 2. The form will also used for the personnel belonging to the above said categories working in other Departments / Institutions on deputation, Foreign Service conditions, etc, and for "Non-gazetted" Technical Officers, When this is used for Non-gazetted Technical Officers, the designation of the officers will be typewritten at the top of the forms and against irrelevant columns, the works 'not applicable' will be entered.
- 3. The form consists of two parts viz: Part I and Part II. The facing sheet of Part I will be got filled up by the reportee. A note on "Self Assessment" should be obtained from the reportee and filed as part of the facing sheet. "Self Assessment" to the context mean s a brief resume of work done by the Officer reported upon during the period under report bringing out any special achievement of his / her during the period, to be filled by the Officer reported upon. The resume should not exceed three hundred words. The "Self Assessment" given by the reportee will help the Reporting Officer to make the ratings. The graphic portion of Section A of Part I will be prepared by marking the appropriate grading items against the factors given. Part I will be shown to the reportee and his signature obtained. Part II is meant for recording the assessment of the Reporting / Reviewing Officer and his signature obtained. Part 11 is meant for recording the assessment of the Reporting / Reviewing Officer on the loyalty rid integrity of the reportee. This part will be considered as "Secret" a nd should not be shown to be reportee. This will not be a basis for determining the Officer's suitability for promotion / appointment to higher posts.
  - Special care should be taken in filling up the Performance Appraisal forms by the Reporting and reviewing Officer.
  - 5. The rating should be done taking; into account the individual's actual performance on the job during the period under report.
    - 6. The Reporting Officer should take special care to study the factors for appraisal and apply them judiciously on the reportee's performance.
  - 7. The Reviewing Officer will record his remarks in narrative form in the column provided in the forms. If he finds its necessary to revise the gradings
    - 8. It is the duty of the Reporting Officers/Reviewing Officers to see that no item in the form is leftunfilled.
- 4. Special care should be taken in filling up the Performance Appraisal forms by the Reporting and respective of the Reporting Officer should take special care to study the factors for appraisal and apply them.

  7. The Reviewing Officer will record his remarks in narrative form in the column provided in the form given by the Reporting Officer he will do so, in which case the gradings given by the former will prevail.

  8. It is the duty of the Reporting Officers/Reviewing Officers to see that no item in the form is leftured.

  9. The Reporting Officer in respect of a person in the category of Managers / Senior Superintenders of Junior Executive Officers / Senior Executive Officers, etc., shall be his immediate superior under whom 9. The Reporting Officer in respect of a person in the category of Managers / Senior Superintendents / Financial Assistants / Administrative Assistants Junior Executive Officers / Senior Executive Officers, etc., shall be his immediate superior under whom he is working and the Reviewing Officer shall be the authority to which he reporting Officer is subordinate.
- 10. In the case of other categories of Officers like Administrative Officers / Financial Assistants / Financial Officers, Accounts Officers in Regional Offices and Institutions, the immediate Superior Officer concerned will write up the appraisal form / confidential records and the heads of departments shall be the Reviewing Officer.
  - 11. In all other matters, viz disposal of representations received from the reportees, period of writing the report etc., and on matters not covered by these instructions, the procedure laid down in G.O. (P) No. 344/PD. dated 22-8-1966 as amended from time to time will apply.
- 12. In the case of Joint Secretary to Government working on other duty as Administrative Officer in the State Institute of Ency Secretary / Special Secretary, Higher Education will be the Reporting Officer and the Chief Minister will be Reviewing Authority. 12. In the case of Joint Secretary to Government working on other duty as Administrative Officer in the State Institute of Encyclopaedic Publications, the

